



**To:** All staff and physicians

**From:** Maura McKinnon, Chief Human Resource Officer

**Date:** Feb. 25, 2021

Re: <u>Updated Leave Table – Current as of Feb. 25, 2021</u>

Horizon continues to advocate for its employees by ensuring consistent interpretation of the collective agreements and, with this, access to appropriate leaves that may be required as a result of COVID-19.

We recognize there have been a number of updates to this table since it was first released in September 2020, and we encourage all employees to review the information carefully.

The attached leave table (Page 2 of this memo) was designed to help you navigate your benefit entitlements during the pandemic. This guide shows a number of scenarios you may encounter over the next months involving yourself or your dependents and the current leave entitlements to which you may be eligible.

In cases where employees must miss time from work and a suitable alternate arrangement cannot be made, employees will need to use, in accordance with normal practice, the various leaves available to them in the applicable collective agreement or non-bargaining policy.

Horizon is sincerely appreciative of the efforts made by our dedicated employees in response to the COVID-19 pandemic.

If you have any questions, please contact your manager or local Human Resources Advisor.













For employees who are unable to attend work as a result of the impact of the COVID-19 pandemic on their particular personal circumstances, the below table can be used to determine what benefits may be applicable depending on the employee's particular scenario.

While specific examples are provided below, paid leave / quarantine leave is available for employees if the following criteria have been satisfied:

- 1. The employee has been advised by Public Health or Employee Health that they must self-isolate because of their symptoms; and
- 2. The employee is being sent for testing for COVID-19.

|     | Scenario   | Alternate Arrangement/ Accommodation  | Applicable Leave (If no arrangement/accommodation)  | Notes  |
|-----|--|---|---|--|
| 1.  | Childcare or family responsi   | bilities  |   |  |
| 1a) | New school bus schedule or school/daycare drop-off and pick-up times do not align with regular work schedule                 | Manager may approve suitable flexible work-hours arrangement (e.g. different start/end times, compressed lunches/breaks, etc.) based on operational requirements and ensuring regular number of work hours are completed and program/service delivery is not negatively impacted. | If no alternate arrangement/accommodation possible, employee may, upon manager's approval, use vacation credits or time off in lieu of banked overtime (if applicable).  Leave without pay once vacation/banked OT is exhausted or employee chooses not to use vacation/banked OT.                                  |  |
| 1b) | Employee has child/dependent requiring care who is sick (COVID-19 related or otherwise) or waiting for COVID-19 test results | Employee is required to make all reasonable efforts to find safe alternate care arrangements.  If not available, employee may request family responsibility leave as per the applicable collective agreements.  | Family leave available in applicable collective agreement or policy for non-bargaining employees.  Leave without pay once available family leave is exhausted.  Employee may, upon manager's approval, use vacation credits or time off in lieu of banked overtime (if applicable) before taking leave without pay. | Employees must call Employee Health. Employee Health will advise employees if they need to self- isolate and be swabbed for COVID- 19. If employee is advised to self- isolate and be swabbed for COVID- 19, see applicable scenario 2(a). |



|     | Application of Leaves 1 Tovisions |   |   |                            |
|-----|-----------------------------------|---|---|----------------------------|
|     | Scenario                          | Alternate Arrangement/ Accommodation          | Applicable Leave  | Notes                      |
|     |                                   |   | (If no arrangement/accommodation)                           |                            |
| 1c) | Employee's child's school or      | Employee is required to make all reasonable   | Family leave available in applicable collective             | Applies only for           |
|     | daycare closed by Public          | efforts to find safe alternate care           | agreement or policy for non-bargaining employees.           | duration of school or      |
|     | Health or by school               | arrangements.                                 | <b>Leave without pay</b> once available and/or family leave | daycare closure.           |
|     | district/EECD due to              | _   | is exhausted.   |                            |
|     | outbreak                          | If not available, employee may request        | Employee may, upon manager's approval, use                  |                            |
|     |                                   | family responsibility leave as per applicable | vacation credits or time off in lieu of banked              |                            |
|     |                                   | collective agreements.                        | <b>overtime</b> (if applicable) before taking leave without |                            |
|     |                                   | _   | pay.  |                            |
| 1d) | Employee chooses to               | N/A   | Leave without pay (upon manager's approval)                 |                            |
|     | homeschool child(ren)             |   | Employee may, upon manager's approval, use                  |                            |
|     |                                   |   | vacation credits or time off in lieu of banked              |                            |
|     |                                   |   | <b>overtime</b> (if applicable) before taking leave without |                            |
|     |                                   |   | pay.  |                            |
| 1e) | Daycare/school is open, but       | N/A   | Leave without pay (upon manager's approval)                 |                            |
|     | employee chooses not to           |   | Employee may, upon manager's approval, use                  |                            |
|     | send their child/children         |   | vacation credits or time off in lieu of banked              |                            |
|     |                                   |   | overtime (if applicable) before taking leave without        |                            |
|     |                                   |   | pay.  |                            |
| 2.  | Employee illness or other pers    | onal circumstances                            |   |                            |
| 2a) | Employee has two or more          | N/A   | Emergency, quarantine and/or other leave available          | <b>Employees must call</b> |
|     | COVID-19 related                  |   | in applicable collective agreement or policy for non-       | <b>Employee Health.</b>    |
|     | symptoms. Employee did            |   | bargaining employees.                                       | Employee Health will       |
|     | not "pass" screening              |   |   | advise employees if        |
|     | questions, and as a result is     |   | Please reach out to your Human Resources Advisor to         | they need to self-         |
|     | not permitted to enter the        |   | determine applicability of leaves.                          | isolate and be             |
|     | facility. Employee has            |   |   | swabbed for COVID-         |
|     | contacted Employee Health         |   |   | 19.                        |
|     | and is being referred for         |   |   |                            |
|     | COVID-19 testing.                 |   |   |                            |



|     | Scenario  | Alternate Arrangement/ Accommodation | Applicable Leave  | Notes   |
|-----|---|--------------------------------------|---|---|
|     |   |                                      | (If no arrangement/accommodation)   |   |
| 2b) | Employee has been on a long-term sick leave before COVID-19 (March 2020), they remain on sick leave until able and fit to return to work  | N/A                                  | Available sick leave  | Employee who exhausts leave may take a <b>leave without pay</b> and apply for El sick benefits if eligible. |
| 2c) | Employee must self-isolate<br>because they travelled<br>outside of New Brunswick<br>with manager's approval<br>(see mandatory order) for<br>non-work-related reasons<br>after travel advisory was put<br>in place | N/A                                  | Employee may, only upon manager approval, use vacation credits or time off in lieu of banked overtime (if applicable).  | Vacation during self isolation must be approved by manager based on operational requirements.               |
| 2d) | Employee contracts<br>COVID-19 in the workplace   |                                      | For the acute phase of the illness (typically three to four weeks): Emergency, quarantine and/or other leave available in applicable collective agreement or policies for non-bargaining employees.  Employees are required to file a WSNB claim. Absences longer than the standard acute phase will be paid according to WSNB. | WSNB determines<br>whether submitted<br>claims will be<br>accepted.   |



|            | Application of Leaves Provisions             |  |  |  |
|------------|--|--|--|--|
|            | Scenario                                     | Alternate Arrangement/ Accommodation                                     | Applicable Leave   | Notes  |
|            |  |  | (If no arrangement/accommodation)  |  |
| 2e)        | Employee contracts COVID-19 in the community |  | <ul> <li>Emergency, quarantine and/or other leave available in applicable collective agreement or policy for non-bargaining employees pending the results of the COVID-19 swab.</li> <li>Available sick leave following receipt of positive COVID-19 test.</li> <li>If employee exhausts sick leave credits, may use vacation credits or time off in lieu of banked overtime (if applicable).</li> <li>Please reach out to your Human Resources Advisor to determine applicability of leaves.</li> </ul> | Employees must call Employee Health. Employee Health will advise employees if they need to self- isolate and be swabbed for COVID- 19. |
| 2          | Videorable Demulations                       |  |  |  |
| <b>3</b> . | Vulnerable Populations                       | Employee reports to werkplace in   | NI/A   | Daing part of a  |
| 3a)        | Employee is part of a population segment     | Employee reports to workplace in accordance with usual work arrangement. | N/A  | Being part of a vulnerable   |
|            | vulnerable to COVID-19 as                    | _  |  | population segment   |
|            | defined by the Public Health                 |  |  | does not prevent   |
|            | Agency of Canada. This                       |  |  | employee from  |
|            | includes employees with                      |  |  | reporting to   |
|            | heart disease, hypertension,                 |  |  | workplace with   |
|            | diabetes, chronic respiratory                |  |  | proper COVID-19  |
|            | diseases, cancer, or those                   |  |  | safety measures in   |
|            | with compromised immune                      |  |  | place and by taking  |
|            | systems related to a medical                 |  |  | additional   |
|            | condition or treatment                       |  |  | precautions such as  |
|            |  |  |  | wearing a community  |
|            |  |  |  | mask (see the  |
|            |  |  |  | Personal Measures  |
|            |  |  |  | section of the   |
|            |  |  |  | detailed alert levels).  |



|                   | Application of Leaves Flovisions |   |                                   |                             |
|-------------------|----------------------------------|---|-----------------------------------|-----------------------------|
|                   | Scenario                         | Alternate Arrangement/ Accommodation                  | Applicable Leave                  | Notes                       |
|                   |                                  |   | (If no arrangement/accommodation) |                             |
|                   | yee has a medical                | Manager to seek additional information                | Available sick leave              | Employee who                |
|                   | onfirming they have              | from medical professional about employee's            |                                   | exhausts leave may          |
|                   | erlying health                   | limitations and any workplace                         |                                   | take a <b>leave without</b> |
|                   | on that makes them               | accommodations that can be put in place. If           |                                   | <b>pay</b> and apply for El |
| vulnera           | able to COVID-19                 | no accommodation, employee may work                   |                                   | sick benefits if            |
| AND th            | nat they cannot be               | remotely from home with manager approval              |                                   | eligible if no              |
| presen            | t in the workplace               | and if equipped to work effectively and productively. |                                   | available sick leave        |
| 3c) <b>Employ</b> | yee has household                | Employee reports to workplace in                      | N/A                               | Having a household          |
| membe             | er who is part of a              | accordance with usual work arrangement.               |                                   | member who is part          |
| popula            | tion segment                     |   |                                   | of a vulnerable             |
| vulnera           | able to COVID-19 as              |   |                                   | population segment          |
| defined           | d by the Public Health           |   |                                   | does not prevent            |
| Agency            | y of Canada                      |   |                                   | employee from               |
|                   |                                  |   |                                   | reporting to                |
|                   |                                  |   |                                   | workplace with              |
|                   |                                  |   |                                   | proper COVID-19             |
|                   |                                  |   |                                   | safety measures in          |
|                   |                                  |   |                                   | place.                      |
| 4. Out-of         | -Province Travel                 |   |                                   |                             |
|                   | yee travelled for non-           | N/A   | Leave with pay                    | Applies during 14-          |
|                   | elated reasons before            | ·   | . ,                               | day isolation period        |
| a new t           | travel advisory was              |   |                                   | only.                       |
|                   | place and must self              |   |                                   | ,                           |
| 1                 | upon return                      |   |                                   |                             |
|                   | yee must self-isolate            | Employee is required to make all                      | Leave without pay                 |                             |
|                   | e a member of                    | reasonable efforts to find safe alternate             | . ,                               |                             |
| his/her           | household is a                   | lodging arrangements so he/she can                    |                                   |                             |
| rotatio           | nal worker and entire            | continue to attend work.                              |                                   |                             |
| househ            | nold is required to              |   |                                   |                             |
| self-iso          | -                                | If all efforts have been exhausted, employee          |                                   |                             |
|                   |                                  | may request leave without pay as per                  |                                   |                             |
|                   |                                  | employer policies.                                    |                                   |                             |



|     | Scenario   | Alternate Arrangement/ Accommodation | Applicable Leave (If no arrangement/accommodation) | Notes   |
|-----|--|--------------------------------------|--|---|
| 4c) | Employee is a rotational<br>worker (for another<br>employer) and must self-<br>isolate upon return to New<br>Brunswick |                                      | Leave without pay                                  | Employee must return to work upon expiry of the mandatory isolation for rotational workers. |
| 5.  | Right to Refuse  |                                      |  |   |
| 5a) | Employee refuses to work after worksite has been deemed safe by WorkSafeNB   | N/A                                  | Leave without pay                                  | Continued refusal to work by employee may be considered insubordination.                    |
| 6.  | Refuse COVID-19 Testing  |                                      |  |   |
| 6a) | Employee refuses to be tested for COVID-19 despite having 1 or more symptoms   | N/A                                  | Leave without pay                                  | Continued refusal to be tested may be considered insubordination.                           |

If you have questions, please contact your manager.